

City of Falls Church

Harry E. Wells Building 300 Park Avenue Falls Church, Virginia 22046-3301

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Brian M. O'Connor, Mayor Phillip J. Thomas, Vice Mayor Dale W. Dover M. C. "Merni" Fitzgerald E. D. "David" Minton Robert R. Perry Jeffrey J. Tarbert

Elizabeth Shawen, City Clerk 703-241-5014 Fax 703-241-5158

April 14, 1994

Ms. Carol Hampton Rasco Assistant to the President for Domestic Policy 2nd Floor, West Wing

White House 1600 Pennsylvania Avenue Washington, D.C. 20500

Dear Ms. Rasco:

It was a pleasure meeting you on March 17, at the Wesley Housing Development Corporation breakfast at the Fairview Marriott, in Virginia. Your appearance at this function marks a sea change in domestic policy from the Reagan-Bush years. Your speech was rather extraordinary. You displayed a warmth and conviction appealing and rarely heard inside the Beltway.

Wesley Housing, and Falls Church City needs federal assistance to preserve low income housing. At risk, is a 96 unit apartment complex, which is presently low income housing. Despite vigorous efforts at code enforcement, the housing is deteriorating. The owner has recently obtained refinancing, and may plan on converting the units to condominiums, or other residential use, as the real estate market improves. This could force the low-income tenants out.

Wesley Housing Corporation had \$400,000.00 of federal rental rehab money available as part of a financing package to acquire this property a little over a year ago. In the end, the owner demanded a price which broke the deal. The federal money for substantial rehab, which was available through Fairfax County, Virginia, was lost. I have attached a sheet of sources and uses of funds which shows the problem. Wesley is interested in acquiring the property, and, I believe, the City Council can gain the political support in my community to put substantial resources to bear on the acquisition. There is very little low income housing in Falls Church City. The City wants to preserve this housing and will not tolerate a slum. Wesley Housing is very experienced and thorough. I believe we can swing acquisition of this property to Ms. Carol Hampton Rasco April 14, 1994 Page Two

preserve this housing for low income residents, if we can obtain federal assistance for substantial rehab.

Can you assist us?

Thank you for your kind attention.

Very truly yours, Mayor Brian M. O'Connor

:et

Enclosure

CC: Virginia Peters, Executive Director, Wesley Housing Katherine Wells, Wesley Housing David Lasso, City Manager Elizabeth Shawen, City Clerk

HESTBROOK GARDENS PROJECT	BUDGET	7/13/93	96 UNITS
APPLICATIONS OF FUNDS	PER UNI	IT .	TOTAL
ACQUISITION			,
9 Existing Buildings	43,750	•	4,200,000
DIRECT REHAB	7,292		700,000
Construction	•	644,000	
Contingency		56,000	
INDIRECT REHAD	2,229		214,000
Tenant Asst. Fund	,	45,000	
Arch/Eng Insp Report		4,545	
A & E		49,000	•
Survey		2,850	
Environmental Survey		915	
Termite Insp/Treatment		9,000	,
Hazard Insurance		0	from ops.
Legal		0	pro bono
Title/Recording		13,000	
Appraisal		3,500	
VHDA Appraisal		3,500	
Real Estate Taxes		0	from ops.
Developer Fee		22,500	
Construction Mgmt.		22,500	
Op. Deficit Reserve		27,500	
Soft Cost Contingency		10,190	
FINANCING COSTS	781	•	75,000
TOTAL PROJECT COSTS	54,052		5,189,000

SOURCES OF FUNDS

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CDBG GRANT: CITY OF FALLS CHURCH	24,000
FED GRANT: RENTAL REHAB PROGRAM/FAIRFAX COUNTY	400,000
GRANT: CITY OF FALLS CHURCH	300,000
DIRECT SUBSIDY: FED HOME LOAN BANK/AHP	385,000 🗹
FIRST MORTGAGE FINANCING	3,500,000
FUNDING GAP	580,000
TOTAL SOURCES	5,189,000

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City of Falls Church

Harry E. Wells Building 300 Park Avenue Falls Church, Virginia 22046-3301 Brian M. O'Connor, Mayor Phillip J. Thomas, Vice Mayor Dale W. Dover M. C. "Merni" Fitzgerald E. D. "David" Minton Robert R. Perry Jeffrey J. Tarbert

Elizabeth Shawen, City Clerk 703-241-5014 Fax 703-241-5158

April 14, 1994

Mrs. Virginia Peters Executive Director Wesley Housing Development Corporation 5515 Cherokee Avenue Alexandria, Virginia 22312

Re: <u>Westbrook Gardens</u>

Dear Mrs. Peters:

I want to thank you for inviting me to the breakfast on March 17. I have written the attached letter to Carol Hampton Rasco. I believe the owner has recently succeeded in obtaining refinancing for Westbrook Gardens. I am trying to confirm this. I have been trying to get this property in non-profit hands for over a decade. Like you, I never lose faith that persistence will be rewarded if one is trying to do the right thing.

If we can obtain substantial rehab, and get a contract, I am prepared to support a significant investment by the City to make this project happen. When I took office in 1990, the City of Falls Church had some severe problems looming. We have put our financial house in better order, and I have a scheme for raising some money which the City could earmark to invest in purchase.

If Wesley Housing wants to pursue this acquisition again, I would be happy to meet with your representatives to discuss the Mrs. Virginia Peters April 14, 1994 Page Two

obstacles that we need to overcome.

I look forward to hearing from you.

Very truly yours,

Brian/M. O'Connor Mayor

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Enclosure

cc: C. Rasco

K. Wells

D. Lasso

E. Shawen

Have Paul call this Meryor to (discuss on my hehalf. white add she white

Calle THE WHITE HOUSE WASHINGTON Coul! Joing IT Took ME Sp LONG to Get AN ANSWER ON MIS, BU APPANNELY THE CITY OF FAILS Bur CHUNCH MASN'T APPLIED FOR ANY FUNDING FROM HUD, AT LEAST NOT YET. TRANSDONALLY, MUS DOESN'T PROVIDE FOUDING TO PUNCHASE PRIVATE PROPARTY S UNLESS FEDERAL DOLLARS ALE ALREADY FOUDILED, OR JE IT IS SECTION & MONEY. THE CITY COULD POSSIBLY USE COBE OR HOME PROGRAM FUNDS FOR THIS PROJECT, BUT THEY WOULD MAVE TO HAVE COUNTY APPROVACE HUD WOULD THEN HAVE A FINAL CARCHOFF. ANYWAY, THEY SHOULD PROBABLY START WITH CD BL OR HOME

) Document Tracking System

DOMESTIC POLICY COUNCIL

INCOMING PROFILE

Date: 4//8

To:

Carol H. Rasco

From: Mayor Brian M. 6' Connor - Falle Subject: Wesley Housing

ACTION

Assigned To: Pane

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Date: 4/20

Action Required: TO Descuse W/CHR

Due

134

Signature Level:

Copies Sent To:

Comments:

WESLEY HOUSING DEVELOPMENT CORPORATION

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WESLEY HOUSING DEVELOPMENT CORPORATION

Third Annual Northern Virginia Issues Breakfast "The Clinton Administration Looks at Affordable Housing" Thursday, March 17, 1994; 7:30 am - 9:30 am Fairfax Ballroom, Fairview Park Marriott

PROGRAM

The Rev. Robert Parsons Invocation United Methodist District Superintendent

Welcome John A. Jackson WHDC Vice President

Introduction of Head Table John A. Jackson

Introduction of Speaker The Honorable James Moran Congressman

Keynote Speaker

Carol Hampton Rasco

Wesley Housing Virginia Peters

Assistant to the President for Domestic Policy

WHDC Executive Director

ACKNOWLEDGEMENTS - ISSUES BREAKFAST SPONSORS

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WHDG is funded through the Fairfax County Community Development Program, the Fairfax County Development and Housing Authority, the Arlington Housing Service, the U.S. Department of Housing and Urban Development, the Commonwealth of Virginia and the Alexandria and Arlington Districts of the Virginia Conference of the United Methodist Church

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THIRD ANNUAL NORTHERN VIRGINIA ISSUES BREAKFAST

Sponsored by Wesley Housing Development Corporation

17 March 1994

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REMARKS BY CAROL H. RASCO

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CARNEGIE CORPORATION Carnegie Conference Center Washington, DC November 22, 1993

Chang. Thank you. Congressman Moran. ited Ni here with an organization I am very pleased, honored but some obeath inited initially fr in front of you today. As I reviewed the oi participan Wesley Housing Development Corporation and topics for this two-day-conference individuals that have looked and studied --- often-at-the-suggestion-of brean boss the Lamilu a A 0 . al The -years-together d-I-saw-names-of_people_to. NWW m-L-ve-discussed-the-youth-of-our-country,the-conditions-facing-our-families-and-their needs and hopes-And that's where the overwhelmed part comes in...What can I add to what-has-even-and-will-be-said

I come to you to add my strong commitment and that of the President EHALadministration as well as to reflect with you on the challenges before us. A right and that you're like the all vith-stimulating,-sometimes a-lunchen-speaker is-sometimes a ant to 0-[4]> lation, assimi contin ur-conversation with_one_anothe

During my short number of years as a classroom teacher and elementary counseling when I sometimes had children from homes with outhouses or even a dirt floor, during my weathy volunteer days when I worked on foster care, junveile justice and adult probation issues, throughout my 20 years of parenting and advocating for a child labelled as cerebral palsied and retarded as well as through 15+ years of actively working in government...throughout all of this I have mourned most two things:

An increasing poverty of spirit, particularly in children

Societies Professionals piecemeal views of individuals, families and communities

And so, I was particularly gratified to read the name given-to this two-day-conference: Strategies-to-Reduce-Urban-Poverty:

(and_then)....<u>INFEGRATING</u> Human Development-and? • Economic-Opportunity...

This-last-half of the-title-is-music-to_my_ears!

Notes for Carol Rasco, Assistant to the President for Domestic Affairs

The mission of Wesley Housing Development Corporation is to develop affordable housing and sustain quality communities for low income people.

In nineteen years, Wesley Housing has sponsored, developed or enhanced 961 housing units in Northern Virginia for low and moderate income families. It is sponsored by the United Methodist Church and is a non-profit 501 (c) (3) federally tax exempt corporation.

Community based non-profit housing developers are the best solution to the nation's housing problems because they:

Bring together the for-profit sector, governments, churches. and the public as partners.

Keep administrative overhead low through efficiency ---and the use of volunteers.

Meet community needs with resident and community participation.

Have a responsibility to residents and citizens as well as to investors.

Focus on basic human rights and environmental concerns.

Have the spirit and tenacity to structure "impossible deals."

Insist on quality neighborhoods.

Are conscious of the need for everyone to obtain ----in housing, which enhances the quality of life for equality everyone.

resident participation Encourage and resident empowerment.

Bring an extra dimension of caring for the total needs of residents through counseling and services.

The non-profit role in providing affordable housing has increased substantially since the HUD scandals and the federal government's abandonment of assisted housing in the 1980s. In Virginia, well over \$100 million has been loaned to non-profits in the last five years with no defaults. The "cookie factor" -- our willingness to hold bake sales, if necessary -- reflects our financial determination.

Consider sponsoring a Domestic Policy Conference on the role of non-profit housing providers. Emphasize the commitment, knowledge and experience inherent in community based non-profits lead to long-term affordable rental housing which and а comprehensive approach to needed services.

Please visit us and see what one non-profit has don Maters

atherine

WESLEY HOUSING DEVELOPMENT CORPORATION

DRAFT HOUSING SPEECH

THANK YOU FOR INVITING ME TO SPEAK BEFORE THE SING DEVELOPMENT CORPORATION TODAY

I WANTER TO DISCUSS WITH YOU TODAY THE CLINTON ADMINISTRATION'S APPROACH TO AFFORDABLE HOUSING POLICY AND ITS IMPORTANCE TO THE ADMINISTRATION'S OVERALL DOMESTIC POLICY AGENDA. IN ADDITION, BECAUSE I KNOW WE HAVE NEW REPRESENTATIVES OF THE BANKING INDUSTRY HERE TODAY, I WOULD LIKE TO TOUCH UPON THE PRESIDENT'S DIRECTIVE TO REFORM THE COMMUNITY REINVESTMENT ACT TO (HANGE ITS FOCUS FROM PAPERWORK AND PROCESS TO PERFORMANCE.

HIS ADMINISTRATION WAS BEEN COMMITTED TO MAKING VERNMENT PRO-FAMILY. WE'VE GRE

The Clinton administration has been committed from the beginning to a reinvention of government for families....as you look over our key domestic accomplishments, "family" is central:

-an economic package and indicators which show a good beginning: inflation is down, interest rates are down, the deficit is down, investment is up. And in-the-last-10-months, this economy has produced more jobs in the private sector in The than in the previous-four years.

-the Family Leave Law which says you can't be fired if you take a little time off when a baby is born or a parent is sick.

-a reform of the collge loan program and national service – all designed to give more Americans a chance to broaden the availability of further education while in many cases giving those citizens a chance to serve their communities at home, to help repair the frayed bonds of community.

-a change in the Earned Income Tax Credit which on April 15th will give between 15 million and 18 million working families on modest incomes a tax cut, not a tax increase.

-the introduction of a comprehensive health care reform plan that guarantees health security to all Americans.

But we must do more We MISS do more.

EXAMPLE INCOME TAX CREDIT SO WORKING RAMILIES CAN CLIMB OF POVERSY, WE VE OFFERED COMPREHENSIVE HEALTH OUT CARE REFORM TO INSURE THAT ALL AMERICAN HAVE A BASIC, AFFORDABLE PACKAGE OF HEALTH CARE COVERAGE THAT CAN NEVER BE TAKEN AWAY, WE'VE DRAMATICALLY EXPANDED **HÈAD** START AND CHILD IMMUNIZATIONS, AND PUSHED FOR A COMPREHENSIVE ORIME BYLL AND PASSED THE BRADY BYLL SO TAT OUR STREETS OUR SAFER FINALLY, WE INTRODUCTO AND PASSED THE PRESIDENT'S ECONOMIC PLAN WHICH WAS REDUCED THE DEFICIT, HELPED BRING DOWN INTEREST RATES, ND RELPED TO SPUR THE CREATION OF TWO MILLION NEW

BUT OUR DOMESTIC POLICY AGENDA WOULD NOT BE COMPLETE WITHOUT A COMPREHENSIVE HOUSING POLICY FOCUSED ON MAKING HOMEOWNERSHIP AND AFFORDABLE HOUSING A REALITY FOR ALL AMERICANS.

WHEN BILL CLINTON TOOK OFFICE, AMERICA'S HOUSING PROGRAMS WERE IN TROUBLE. AFTER TWELVE YEARS OF NEGLECT, MISMANAGEMENT, AND CUTBACKS, THE CORPORATE ETHIC AT HUD WAS -- QUITE HONESTLY -- A DISASTER. THIS WAS TRAGIC, BECAUSE THE NEED FOR A PROGRESSIVE, COMPREHENSIVE HOUSING POLICY WAS NEVER GREATER. IN THE 1980S MILLIONS OF AMERICANS BECAME HOMELESS, PUBLIC HOUSING RESIDENTS -- WITH SOME EXCEPTIONS --WERE TRAPPED IN A WEB OF SQUALOR AND DEPENDENCY, THERE WAS A TREMENDOUS SHORTAGE OF AFFORDABLE RENTAL UNITS, AND THE AMERICAN DREAM OF HOME OWNERSHIP WAS SLIPPING THROUGH OUR FINGERS.

HOMEOWNERSHIP AND DECENT HOUSING ARE ESSENTIAL PARTS OF THE AMERICAN DREAM. BUT FOR TOO MANY AMERICANS IN THE 1980S, HOME PRICES CLIMBED OUT OF THE REACH OF LOW AND MODERATE INCOME FAMILIES. IN THE 1980S THE RATE OF HOMEOWNERSHIP FELL IN AMERICA AFTER MORE THAN 40 YEARS OF STEADY INCREASE. THE UNITED STATES, WHICH LED THE NATIONS OF THE WORLD WITH THE MOST DRAMATIC RISE IN METROPOLITAN HOMEOWNERSHIP AFTER WORLD WAR II, HAS SINCE FALLEN BEHIND OTHER COUNTRIES. THE DROP OF TWO PERCENTAGE POINTS IN THE HOMEOWNERSHIP RATE SINCE 1980--FROM 66 TO 64 PERCENT-- MEANS SEVERAL MILLION HOUSEHOLDS ARE DEPRIVED OF OPPORTUNITIES. FOR YOUNG ADULTS AND FAMILIES UNDER THE AGE OF 35, HOMEOWNERSHIP FELL BY 18 PERCENT IN THE 1980S. FOR VERY LOW-INCOME HOUSEHOLDS WITH CHILDREN, HOMEOWNERSHIP FELL BY 22 PERCENT. THE U.S. CENSUS REPORTS THAT 90 PERCENT OF ALL RENTERS CANNOT AFFORD TO BUY THE MEDIAN-PRICE HOME.

THIS ADMINISTRATION HAS BEEN COMMITTED TO REVERSING THIS TREND BY RENEWING OUR COMMITMENT TO PROVIDE DECENT, SAFE, AND AFFORDABLE HOUSING TO ALL AMERICANS, AND BY FORGING A NEW ALLIANCE BETWEEN THE FEDERAL GOVERNMENT, STATE AND LOCAL GOVERNMENTS, LOCAL COMMUNITY LEADERS AND ORGANIZATIONS, RESIDENTS, AND HOUSING PROFESSIONALS. BILL CLINTON CAME TO UNDERSTAND A LONG-TIME AGO THAT GOVERNMENT CAN'T DO IT ALONE. ONLY WITH PARTNERSHIPS WITH COMMUNITIES, AND GROUPS SUCH AS THE WESLEY HOUSING DEVELOPMENT CORPORATION CAN WE DEVELOP INNOVATIVE, BOTTOM-UP STRATEGIES THAT CAN EFFECTIVELY LEVERAGE PRIVATE AND PUBLIC RESOURCES AND HELP TURN COMMUNITIES AROUND AND EMPOWER INDIVIDUALS.

LAST YEAR THE ADMINISTRATION WAS SUCCESSFUL IN WORKING WITH CONGRESS TO PASS SEVERAL INITIATIVES THAT SIGNAL A CHANGE IN DIRECTION IN THE AREA OF AFFORDABLE HOUSING POLICY:

CONGRESS AUTHORIZED AND APPROPRIATED \$171 MILLION FOR OUR EXPANDED EFFORTS TO PROMOTE HOUSING CHOICE BY ADDING MORE THAN 4,300 FAMILIES TO THE MOVING TO OPPORTUNITY PROGRAM, PROVIDING RENTAL ASSISTANCE AND COUNSELING TO HELP ELIGIBLE LOW-INCOME FAMILIES MOVE FROM HIGH POVERTY AREAS TO COMMUNITIES WHERE POVERTY IS LESS CONCENTRATED. DURING THE 1992 CAMPAIGN THE PRESIDENT PLEDGED TO MAKE THE PERMANENT LOW INCOME HOUSING TAX CREDIT (LIHTC) PERMANENT, AND LAST YEAR HE FULFILLED THAT COMMITMENT. ENACTED IN 1986 AND ADMINISTERED BY THE DEPARTMENT OF THE TREASURY, THE LIHTC AND THE PRIVATE/PUBLIC PARTNERSHIPS IT CREATES ARE PROVEN WINNERS. SINCE ITS CREATION, THE LIHTC HAS HELPED FINANCE MORE THAN 420,000 UNITES OF AFFORDABLE RENTAL HOUSING, AND IT RESULTS IN THE PRODUCTION OF MORE THAN 100,000 UNITES OF LOW-COST HOUSING PER YEAR. PERMANENT EXTENSION WILL INCREASE THE EFFECTIVENESS OF THE PROGRAM BY PROVIDING GREATER SECURITY TO INVESTORS.

THE PRESIDENT ALSO PROMISED TO PERMANENTLY EXTEND THE MORTGAGE REVENUE BOND PROGRAM. THE MRB PROGRAM HELPS MAKE HOME OWNERSHIP A REALITY FOR MILLIONS OF AMERICANS. THE PROGRAM REDUCES MORTGAGE COSTS FOR LOWER INCOME, FIRST-TIME HOMEBUYERS.

- CONGRESS AUTHORIZED AND APPROPRIATED \$100 MILLION FOR THE NEW COMMUNITY INVESTMENT DEMONSTRATION PROGRAM CREATING PUBLIC-PRIVATE PARTNERSHIPS WITH PENSION FUNDS, LEVERAGING HUD SUBSIDIES TO PROVIDE INCENTIVES FOR MORE THAN A BILLION DOLLARS OF NEW INVESTMENT PRODUCING THOUSANDS OF AFFORDABLE HOUSING UNITS. FOR \$100 MILLION IN PROJECT-BASED HOUSING SUBSIDIES, HUD WILL BE LEVERAGING A TOTAL INVESTMENT OF \$1.2 BILLION TO BUILD 15,000 AFFORDABLE HOUSING UNITES IN 30 CITIES NATIONWIDE.
- IN 1993 WE LAUNCHED THE URBAN REVITALIZATION DEMONSTRATION WITH MORE THAN ONE BILLION DOLLARS IN GRANTS TO RESTORE SEVERELY DISTRESSED PUBLIC HOUSING DEVELOPMENTS IN 34

CITIES. WE WILL BE CONTINUING THESE EFFORTS WITH A THIRD ROUND OF NEW GRANTS FOR FY95. THE PROPOSED 1994 ACT MAINTAINS OUR STRONG COMMITMENT TO THE FUTURE OF PUBLIC HOUSING BY STREAMLINING EXISTING PROGRAMS AND CREATING SPECIAL NEW INITIATIVES FOR JOB TRAINING AND PLACEMENT, RESIDENT ORGANIZATION, AND FAMILY AND YOUTH SERVICES.

THE NEW EMPOWERMENT ZONE AND ENTERPRISE COMMUNITY PROGRAM WILL PROVIDE AN EXCELLENT OPPORTUNITY TO EXPERIMENT WITH DIVERSE LOW-INCOME HOMEOWNERSHIP STRATEGIES.

FINALLY, CONGRESS AUTHORIZED AND APPROPRIATED \$20 MILLION FOR HUD'S NEW PARTNERSHIP WITH THE NATIONAL COMMUNITY DEVELOPMENT INITIATIVE, TO BUILD THE ORGANIZATIONAL AND PROGRAM CAPACITY OF COMMUNITY DEVELOPMENT CORPORATIONS TO PRODUCE AND MANAGE AFFORDABLE HOUSING AND GENERATE JOBS AND ECONOMIC DEVELOPMENT IN LOW-INCOME NEIGHBORHOODS. A CONSORTIUM OF PRIVATE FOUNDATIONS AND ONE LARGE CORPORATION ARE MATCHING HUD DOLLARS ON A THREE-FOR-ONE BASIS, LEVERAGING AN ADDITIONAL \$60 MILLION FROM THE PRIVATE SECTOR TO SUPPLEMENT THE \$20 MILLION FROM HUD.

BUT WHILE WE HAVE SEEN SOME PROGRESS IN THE LAST YEAR.

• THE HOMEOWNERSHIP RATE HAS INCREASED FOR THE FIRST TIME SINCE 1980. THE THIRD QUARTER HOMEOWNERSHIP RATE INCREASED AGAIN TO 64.7% -

5.1 MILLION HOMES WERE SOLD LAST YEAR, A LEVEL JUST 55 BELOW THE RECORD SET IN 1978. FIRST TIME BUYERS (MORE THAN 50% SINGLE) WERE BEHIND THAT HIGH SALES LEVEL. NATIONALLY THEY ACCOUNTED FOR 46% OF BUYERS COMPARED WITH LESS THAN 40% IN THE MID-1980S;

AND THE AFFORDABILITY OF HOUSING HAS IMPROVED RECENTLY TO LEVELS FAR ABOVE THE DISMAL CONDITIONS OF THE EARLY 1980S.

WE STILL HAVE A LONG WAY TO GO. AND WE CAN ONLY GET THEIR WITH YOUR HELP AND IDEAS.

AS I STATED EARLIER, WE CAN'T ACCOMPLISH ALL OUR GOALS WITHOUT THE FULL MOBILIZATION AND COOPERATION OF MANY VITAL PARTNERS, INCLUDING THE COMMUNITY DEVELOPMENT CORPORATIONS AND THE BANKING INDUSTRY. WE NEED YOUR HELP, YOUR SUPPORT, AND YOUR OWN ACTIVE EFFORTS TO BRING THE AMERICAN DREAM OF AFFORDABLE HOMEOWNERSHIP TO MILLIONS OF FAMILIES. LEVERAGING IS KEY TO ALL THE NEW INITIATIVES--USING THE FEDERAL GOVERNMENT'S CONSTRAINED BUDGET IN COORDINATION WITH ADDITIONAL PRIVATE AND PUBLIC INVESTMENT, RESOURCES, AND EXPERTISE. THIS IS PART OF REINVENTING GOVERNMENT--MAKING OUR POLICIES MORE EFFECTIVE BY SERVING AS A CATALYST.

LET ME GIVE YOU ONE EXAMPLE. AT THE WHITE HOUSE WE ARE WORKING CLOSELY WITH HUD ON HOW TO MORE EFFECTIVELY LEVERAGE THE RESOURCES OF GOVERNMENT SPONSORED ENTERPRISES, IN PARTICULARLY FANNIE MAE AND FREDDIE MAC, WITH FEDERAL DOLLARS TO PROMOTE AFFORDABLE HOUSING AND GREATER HOMEOWNERSHIP OPPORTUNITIES IN LOW INCOME COMMUNITIES. THE FEDERAL HOUSING ADMINISTRATION RECENTLY ANNOUNCED THE GSE GOALS OF 30% FOR FANNIE MAE AND FREDDIE MAC, REQUIRING THEM BY LAW TO PURCHASE BILLIONS OF DOLLARS IN ADDITIONAL MORTGAGES TARGETED TO CENTRAL CITIES, LOW AND MODERATE INCOME HOMEBUYERS AND SPECIAL NEEDS BORROWERS.

WE ARE ALSO EXPLORING FHA RISK SHARING INITIATIVES WITH GSES--FOR EXAMPLE, PACKAGING GEOGRAPHICALLY TARGETED MORTGAGE BACKED SECURITIES FOR INVESTORS SUCH AS UNIVERSITY ENDOWMENT FUNDS

NOW I WOULD LIKE TO TAKE THE OPPORTUNITY TO GIVE YOU AN UPDATE ON CRA REFORM

AS MANY OF YOU KNOW, CRA'S FULL POTENTIAL HAS REMAINED UNREALIZED. ITS IMPLEMENTATION HAS FOCUSED TOO MUCH ON DOCUMENTATION AND PROCESS, AND NOT ENOUGH ON ACTUAL PERFORMANCE. BANKS COMPLAINED ABOUT EXCESSIVE PAPERWORK AND INCONSISTENT IMPLEMENTATION OF THE LAW. COMMUNITY GROUPS COMPLAINED THAT THEIR COMMUNITIES REMAINED UNSERVED, AND THE CRA EVALUATIONS OFTEN FAILED TO REFLECT ACTUAL COMMUNITY REINVESTMENT ACTIVITIES.

LAST JULY THE PRESIDENT DIRECTED THE FOUR BANKING REGULATORS, THE OFFICE OF THE COMPTROLLER OF THE CURRENCY, THE OFFICE OF THRIFT SUPERVISION, THE FEDERAL RESERVE, AND THE FEDERAL DEPOSIT INSURANCE CORPORATION TO REFORM CRA BY JANUARY 1, 1994. THE REGULATORS MET THE PRESIDENTS DEADLINE AND FOR THE LAST SEVERAL MONTHS THE NEW CRA REGULATIONS HAVE BEEN AVAILABLE FOR PUBLIC COMMENT. BECAUSE OF THE IMPORTANCE OF THIS INITIATIVE, WE EXTENDED THE COMMENT PERIOD TO MARCH 24. AFTER WHICH THE REGULATORS WILL BEGIN THE PROCESS OF REVIEWING THE COMMENTS AND MAKING APPROPRIATE CHANGES. WE EXPECT THE FINAL RULES TO BE ISSUED IN EARLY SUMMER.

OSTNG.

nature...none of the other things we seek to do will ever take

us where we need to go.

poric of our society

As we review programs/legislation/regulation/ideas we must No, it can't be done by government PROGRAMS in the way implify traditional sense but we in government need help in thinking the through how we best stimulate this process of individual, in through how we best stimulate this process of individual, if the family and community healing and growth, that is where real with reinvention must occur.

> I am reminded inwardly on a constant basis of what an elderly physical therapist who had dedicated her life to young disabled children told me early in my son's life...she said, "Carol, I don't know a lot of philosophy or theory about programs for children like Hamp, but I think the best thing I can tell you as a parent is to remember the words of Joseph Addison, an essayist, poet "Everyone must have

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Something to do

Someone to love

Something to hope for."

And how right she was and is in the case of not only Hamp, but people with whom I've worked with and worked for....and so at each age of life in our quest to reinvent how we approach the problems of the urban poor we must ask

What do they have to do? If a young child, what is the preschool program available? Can they play, dance, sing, and soar? If a child, is school relevant? Is school safe? I was struck this morning as I went to my door to get the paper. My daughter, in an attempt to make SURE I didn't forget to Jy an adult ? work Serving ¹⁰ pautity skills Until our communities get as fired up about our schools as we/they do about athletic teams, car manufacturing plant locations, Olympic sites, etc. we won't have a good answer to the question: What have we given the children – young and adolescent to DO?

And for adults: What do they have to do?

Number 2: Someone to love...and we all know that before you can love another, you must love yourself. Think about children's faces you've seen in urban-poor neighborhoods, adults you've passed on those streets....do they have much to love about themselves? Many don't and therefore we can't truthfully expect the love to flow outward. want to-miss a day of the eighth grade today has many hopes and I both thrive in that gleam of hope in her eyes constantly look)for ways-to)nurture_and keep that sparkle present....help me, help our administration look for ways to create that hope for all citizens of this great country. Health security frees up a family for hopes and dreams, safer streets help free children a home creates a sense. to look at what education can be for them,...but untreated ear infections, uncorrected vision problems, lack of immunizations, school buildings in AMERICA where children must wear their coats in order to be warm enough to even begin to pay attention...and we wonder where hope has gone?

In the Enterprise Zone legislation we have an opportunity to test our real commitment to reinvention....will we truthfully recognize the need for integration of human development and

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development and economic opportunity -- and the struggles some of us had in our communities bringing those two "camps" together was and is a great learning experience.

To put things bluntly, it isn't often in a community rge_city. in-the-boardroom, public or private...it's not often we find social-workers, health care outreach personnel, early childhood-and-K-12_front_line_educators,-government_workers -sitting down together....each-has had **inc** business their own niche and seldom the twain have met. I submit to -human-development-and-economic you that until each-side noofini of the _development_are_willing_to_sit_at-a-common table - real reinvention of government for families will not occur. We can make application procedures simpler for families seeking help, we can legislate incentives and tax credits, we can give health

security, we can write more meaningful standards for our students... all<u>on-the-one-side-known as-human-development-</u> and-we can talk about investments, deficits, inflation, job creation, etc. on-the-economic-development-side but until we recognize that giving people at every age

(1) something to do;

(2) someone to love; and

(3) something to hope for

are all a part of a mandatory whole just as people and families and communities are both parts and "whole" entities"...

we will not have accomplished the task before us.

In closing I am reminded of two pieces that haunt me. motivate me in this area of thought. One, in my freshman philosophy course at Hendrix College in Arkansas, Dr. Ellis repeatedly pounded the table in his quest to motivate us to go. out into the world and face the adversity necessary to make positive change, admonishing us to remember that saying from THE PRINCE: "There is nothing more difficult to take in hand, more perilous to conduct, or more uncertain in its success than to take the lead in the introduction of a new order of things." We have not a choice, we must take this moment in time to introduce a new order for our families, inc For as Governor Clinton said back in 1987 as we closed our year's work on MAKING AMERICA WORK: America won't work il Americans can't work, or learn, or believe in the promise of tomorrow.

Thank you.

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